

The Bertelsmann Divisions



RTL Group is the leading European entertainment network, with interests in 55 television channels and 27 radio stations and content production throughout the world. Its television portfolio includes RTL Television in Germany, M6 in France, the RTL channels in the Netherlands, Belgium, Luxembourg, Croatia and Hungary and Antena 3 in Spain. The group also jointly operates the channels RTL CBS Entertainment HD in Southeast Asia and Big RTL Thrill in India, with partners. The group's flagship radio station is RTL in France, and it also owns or has interests in other stations in France, Germany,

in € millions	2013	2012	2011	2010	2009
Revenues	5,889	6,002	5,814	5,591	5,410
Operating EBIT	1,137	1,065	1,121	1,102	793
Employees <small>(in absolute numbers)</small>	11,589	11,931	12,184	12,339	12,520

Belgium, the Netherlands, Spain and Luxembourg. RTL Group's content production arm, Fremantle Media, is one of the largest international producers outside the US. Combining the catch-up TV services of its broadcasters, the newly acquired multichannel network BroadbandTV and Fremantle Media's more than 140 YouTube channels, RTL Group has become the leading European media company in online video. With a more than 75-percent shareholding, Bertelsmann is the majority shareholder of RTL Group.

www.rtl-group.com



PENGUIN RANDOM HOUSE

With nearly 250 independent imprints and brands on five continents, more than 15,000 new titles and over 700 million print, audio and e-books sold annually, **Penguin Random House** is the world's leading trade book publisher. The company, which employs about 12,000 people globally, was formed on July 1, 2013 by Bertelsmann and Pearson, who own 53 percent and 47 percent, respectively. Penguin Random House is committed to publishing adult and children's fiction and nonfiction print editions, and is a pioneer in digital publishing. Its book brands include storied imprints such as Doubleday, Viking and Alfred A. Knopf (United States); Ebury, Hamish Hamilton and Jonathan Cape (UK); Plaza & Janés (Spain); and Sudamericana (Argentina); as well as the international imprint DK. Its

in € millions*	2013	2012	2011	2010	2009
Revenues	2,655	2,142	1,749	1,828	1,723
Operating EBIT	309	325	185	173	137
Employees <small>(in absolute numbers)</small>	11,838	5,712	5,343	5,264	5,432

publishing lists include more than 70 Nobel Prize laureates and hundreds of the world's most widely read authors. Penguin Random House champions the creative and entrepreneurial independence of its publishers, who work tirelessly to maximize readership for its authors and to protect their intellectual property.

www.penguinrandomhouse.com

The German-language Verlagsgruppe Random House in Munich, with renowned publishers such as Goldmann and Heyne, is managed by Bertelsmann outside Penguin Random House.

www.randomhouse.de



The **Gruner + Jahr** printing and publishing house reaches readers and users in more than 30 countries with its more than 500 media activities, magazines and digital offerings. Gruner + Jahr publications include "Stern" (Germany), "Brigitte" (Germany), "Geo" (Germany, Spain, France), "Capital" (Germany, France), "Gala" (Germany, France), "Eltern" (China, Germany, Spain), "P.M." (Germany), "Essen & Trinken" (Germany) and "National Geographic" (Germany,

in € millions	2013	2012	2011	2010	2009
Revenues	2,065	2,218	2,287	2,259	2,508
Operating EBIT	146	168	233	260	203
Employees <small>(in absolute numbers)</small>	10,819	11,585	11,822	11,637	13,571

France, the Netherlands). Gruner + Jahr owns 59.9 percent of Motor Presse Stuttgart, one of Europe's biggest special-interest magazine publishers. The Brown Printing Company, a G+J subsidiary, is one of the largest offset printers in the United States. Bertelsmann owns 74.9 percent of the shares in Gruner + Jahr; the Jahr publishing family in Hamburg owns 25.1 percent.

www.guj.com



in € millions	2013	2012	2011	2010	2009
Revenues	4,414	4,419	4,201	5,225	4,826
Operating EBIT	244	244	269	347	345
Employees <small>(in absolute numbers)</small>	66,410	63,627	61,257	65,182	60,323

Arvato is a leading international services provider that makes its living by and with digital technology. More than 66,000 employees design and deliver innovative, integrated solutions for business customers from around the world, covering various business processes across integrated service chains. These include digital marketing, financial services,

CRM, SCM and IT services, as well as all services related to the creation and distribution of printed materials and digital storage media. Arvato is a wholly owned subsidiary of the Bertelsmann Group.

www.arvato.com



in € millions	2013	2012	2011	2010	2009
Revenues	1,123	1,214	1,199	-	-
Operating EBIT	41	58	72	-	-
Employees <small>(in absolute numbers)</small>	6,201	6,571	7,068	-	-

The international printing group **Be Printers** operates gravure and offset printing plants in Germany and the UK (Prinovis), in Italy and Spain (Southern Europe), and in the United States and Colombia (Americas). Approximately 6,200 employees at 18 locations in six countries on three continents are hard at work every day to provide their clients with the best product

quality in both printed and digital communications. The production portfolio of Be Printers comprises magazines, catalogs, brochures, books and calendars as well as digital communication services. The group's headquarters are situated in Hamburg.

www.be-printers.com

Corporate Investments Corporate Center

Corporate Investments include the music rights company BMG as well as the BDMI and BAI funds, which invest in rapidly growing start-ups in the United States, Europe and Asia. Through the University Ventures Fund, Bertelsmann is involved in innovative educational initiatives. Corporate Investments is also home to the Club and Direct Marketing operations.

The responsibilities of the **Corporate Center** comprise in particular activities in the areas of accounting and reporting, taxes, legal, human resources, information technology, internal auditing as well as management, internal control and strategic development of the Group, financing, risk management and the optimization of the Group's portfolio.

www.bertelsmann.com

*Figures for the period 2009 to 2012 refer to Random House only.